

Topic	Risk Identified	H/M/L	Management of Risk	Staff Action	Councillor Action	Frequency
1.INCOME						
1.1. Precept	Not Submitted	L	Full TC Minute – RFO follow up	Copy application to Finance Chair	Approve Precept at Meeting in December	Annually
	Not Paid by DC	L	Accounts presented monthly to TC	Advise Finance Chair and chase payment	Advise TC	Until complete
	Adequacy of precept	H	Monthly review of accounts at TC meeting and quarterly review of budget to actual by Finance Committee	Monitor finances	Accounts reviewed monthly.	Monthly
1.2. Charges – Community Halls	Rental	L	Invoices for regular users Payment in advance plus deposits for casual users	Ensure payments received against booking system		Monthly
	Cash handling	L	Minimised due to request of Direct Debits and pay directly into OTC account. Cash delivered to office.	Two people count cash received. Receipts given		Ongoing
	Cash banking		Banking same day when possible. Safe within building	Reconcile accounts		Ongoing
1.3. Charges - Cemetery	Grave Allocation	M	Burial register updated. Insurance cover	Ensure records updated and insurance in place		Ongoing
	Invoices	M	Maintain register			Ongoing
	Memorial fees	M	Maintain register	Visual inspection of Cemetery		Ongoing
1.4. Charges - Market	Rental Invoices	L	Site inspections to confirm pitch sizes Terms and Conditions reviewed annually Income reviewed	Site visit Diarise Monitor finances	Estates Committee to review Finance Chair to	Weekly Annually Quarterly

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	Cash handling	L	Minimised due to request of Direct Debits, cheques and online payments. Cash delivered to office.	Two people count cash received. Receipts given	review	Ongoing
	Cash banking	L	Banking same day when possible. Safe within building	Reconcile accounts		Ongoing
1.5. Charges – Commercial Premises	Invoices	L	Monthly or quarterly agreements in place with Direct Debit payments	Monitor finances	Accounts reviewed monthly. Direct Debits reviewed annually	Monthly Annually
	Review of rental and leases	H	Ensure rent reviews and leases current	Diarise	Estates Committee to oversee	Ongoing
1.6. Investment Income	Investment Policy	L	Review policy annually	Diarise	Finance committee reviews investments as part of meeting schedule	Annually
	Funds	M	Monthly review of accounts at TC meeting and quarterly review of budget to actual by Finance Committee	Monitor finances	Accounts reviewed and approved monthly at full council meeting	Monthly
2. EXPENDITURE						
2.1. Salaries	Wrong salary paid	M	Check to minute	RFO and FO to check Salary spreadsheet before sending to payroll provider.	Member verify	Monthly
	Wrong hours paid	M	Check to timesheet/contract Information supplied to Payroll Contractor.		Member verify	Monthly

	Wrong rate pay	M	Check to contract		Member verify	Annually
	False Employee	L	Check to PAYE Records & lists		Member verify	Annually
	Wrong deductions - NI	M	Check to PAYE Calculations		Member verify	Annually
	Wrong deductions – Income tax	M	Check to PAYE Calculations		Member verify	Annually
2.2. Direct Costs and overhead expenses	Goods not supplied	M	Order system and checking process	Approval check		Ongoing
2.3. Card Payments	Unauthorised use of card	M	Ensure use of card is logged.	Staff complete authorisation form.		Ongoing
	Loss of card	M	Loss reported immediately.	RFO to contact Bank to cancel card		Ongoing
		M	When not in use card held within safe	Put card in safe		Ongoing
2.4. Online Payments	Unauthorised use of card.	M	Card details secured by two passwords.	Staff to ensure computer is password protected		Ongoing
	Payment made to fraudulent Bank Account	M	Invoice with fraudulent account details.	All new suppliers and suppliers notifying us of new account details will be checked and recorded on a checklist		Ongoing
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	Invoice incorrectly calculated	L	Check arithmetic	Approval check		Ongoing
	Online payment is excessive	M	Signatory initials on invoice. Bank payments set up by	RFO verify	List of payments checked against	Monthly

			Finance Officer to be authorised by Clerk and Councillors.		invoices by Verification Councillor	
	Online payment to wrong party	M	Signatory initials on invoice. Party details checked when online payment is authorised.	RFO verify	List of payments checked against invoices by Verification Councillor	Monthly
	Stock loss	H	Inventory control	Reconcile to stock	Member verify	6 monthly
2.5. Councillors Expenses	Councillor overpaid	L	Claim form and receipts	RFO verify and sign	Mayor or Deputy Mayor approval	Ongoing
2.6. Grants and Support	Power to pay	M	Minute Power		Minutes approved by TC	Monthly
	Agreement of Council to pay	L	Minute		Minutes approved by TC	Monthly
	Conditions agreed	L	Conditions contained in Grant letter	RFO check		When issued
	Online Payment	M	Grant form signed and dated. Online payment set up and authorised.		Member verify	When issued
	Follow Up verification	M	Feedback Requested	RFO check	Member local knowledge	Ongoing
2.7. Election Costs	Adequate provision for costs	L	Include in annual budget	RFO check	Finance Committee approval	Annually
	Invoice at agreed rate	L	Check invoice against payment		Online payment included in list of payments and authorised by TC	Ongoing
2.8. VAT irrecoverable	VAT analysis	M	All items in detailed VAT report (SAGE)	RFO verify	Member verify	Quarterly
	Charged on sales	M	Automate through accounting	RFO verify	Member verify	Quarterly

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			system (SAGE). Consider annually			
	Charged on purchases	L	Automate through accounting system (SAGE)	RFO verify	Member verify	Quarterly
	Partial exemption applies	M	Check with VAT office	RFO verify	Member verify	Quarterly
	Claimed within time limits	M	Check quarterly returns	RFO verify	Member verify	Quarterly (Jan, April, July & Oct)
3. OTHER RISKS						
3.1. Reserves – General	Adequacy	L	Consider at budget setting and develop 3 year plan	RFO opinion	Approved by TC	Annually
3.2. Reserves - Earmarked	Adequacy	L	Consider at budget setting and final accounts	RFO opinion	Finance Committee review	Ongoing
	Earmarked or Contingent Liability	L	Review with RFO and Chair of Finance	RFO to review all spend plans	Considered at first Finance meeting of year and reviewed at all subsequent meetings	Ongoing
3.3. Assets	Loss, damage, etc.	M	Annual inspection, update insurance and asset registers	Diarise	Estates Committee inspects. Finance Committee review spend and insurance	Annually
	Risk or damage to third party property or individuals	M	Review adequacy of Public Liability Insurance	Diarise	Insurance scheduled signed by two members	Annually
3.4. Staff	Loss of key personnel	L	Employment of external Personnel Company for preventative advice and	Clerk reports to Personnel Committee		Ongoing plus quarterly

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			support	quarterly on staff issues		
	Fraud by staff	L	Fidelity Guarantee value plus internal audit	RFO check	Ensure value sufficient	Annually
3.5. Loss	Consequential loss due to critical damage or third party performance	L	Review insurance cover adequacy	Diarise	TC to approve insurance schedule	Annually
3.6. Cash	Loss through theft or dishonesty	L	Review insurance cover. Ensure adequacy of Fidelity Insurance Guarantee	Diarise	TC to approve insurance schedule	Annually
3.7. Maintenance	Poor performance of assets or amenities loss of income or performance	H	Annual maintenance inspection by independent contractors Develop a 5-7 year rolling maintenance program	Diarise	Members to review report	Annually
3.8. Borrowing/Lending	Adequacy of finances to be able to repay loans	M	Financial review and cash flow forecasting	Diarise		Monthly
3.9. Legal Powers	Illegal activity or payment	M	Educate Council as to their legal powers	Diarise		Annually
3.10. Financial Records	Inadequate records	L	RFO check monthly and regular internal audit	Diarise		Monthly
3.11. Minutes	Accurate and legal	L	Review at following meeting	Place on agenda	Chair to approve	Monthly
3.12. Members Interests	Conflict of Interest	L	Update declarations of interest. Item on each agenda	Diarise	Minutes approved by Chair	Monthly
3.13. S106 Money	S106 funds not spent in time.	M	F&GP to review S106 bi-annually	Diarise	Councillors to approve the review	Bi-annually

Approved on 20.02.2024

Minute Reference: 23.152.08.